



# **ESG Factsheet FY 2025-26**



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## Economic Value Generated & Distributed

### Direct and Indirect Economic Value Generated (INR in Millions) (GRI 201-1, 201- 4)

| Direct Economic Value Generated (A)                                                                  | FY 2022-23       | FY 2023-24       | FY 2024-25        | FY 2025-26        |
|------------------------------------------------------------------------------------------------------|------------------|------------------|-------------------|-------------------|
| Revenue (through core business segments)                                                             | 83,505.92        | 98,215.87        | 119,387.17        | 147,484.49        |
| Other Income (through other sources)                                                                 | 706.17           | 1,280.20         | 1,381.54          | 1,804.26          |
| <b>Total</b>                                                                                         | <b>84,212.09</b> | <b>99,496.07</b> | <b>120,768.71</b> | <b>149,288.75</b> |
| Economic Value Distributed (B)                                                                       | FY 2022-23       | FY 2023-24       | FY 2024-25        | FY 2025-26        |
| Operating cost                                                                                       | 11,090.91        | 13,274.89        | 15,421.74         | 21,824.00         |
| Personnel expenses (wages + benefits)                                                                | 60,121.66        | 71,102.40        | 86,228.82         | 102,371.81        |
| Interest charges                                                                                     | 473.4            | 467.27           | 671.29            | 726.82            |
| Taxes and royalties (given to various Govt. wherever business units are located) – Taxes expenses    | 3,197.59         | 3,541.15         | 4,221.47          | 5,460.92          |
| Taxes and royalties (given to various Govt. wherever business units are located) – Dividend tax paid | -                | -                | -                 | -                 |
| Dividends (payments to capital providers)                                                            | 2,980.58         | 4,153.95         | 4,657.50          | 5,816.50          |
| Donations (political parties / politicians)                                                          | -                | -                | -                 | -                 |
| Community development / CSR investments                                                              | 117.60           | 175.45           | 223.78            | 254.00            |
| <b>Total</b>                                                                                         | <b>77,981.74</b> | <b>92,715.11</b> | <b>111,424.60</b> | <b>136,454.05</b> |
| <b>Economic Value (A-B)</b>                                                                          | <b>6,230.35</b>  | <b>6,780.96</b>  | <b>9,344.11</b>   | <b>12,834.70</b>  |

## Contributions and Other Spending (INR in Millions) (GRI 415-1)

| Contributions & Other Spending                                               | FY 2022-23  | FY 2023-24  | FY 2024-25  | FY 2025-26  |
|------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|
| Lobbying, interest representation or similar                                 | -           | -           | -           | -           |
| Donations (political parties / politicians) and lobbying activities          |             |             |             |             |
| Local, regional or national political campaigns / organisations / candidates | -           | -           | -           | -           |
| Trade associations or tax-exempt groups                                      | 2.48        | 2.53        | 2.82        | 2.13        |
| <b>Total contributions and other spending</b>                                | <b>2.48</b> | <b>2.53</b> | <b>2.82</b> | <b>2.13</b> |

- The above table is reported on consolidated basis
- We did not make any contributions to and spending for political campaigns, political organisations, lobbyists or lobbying organisations during the reporting period

## Environment

### Emission

#### Total greenhouse gas (GHG) emissions: Scope 1, Scope 2, and Scope 3 (GRI 102-5,102-6,102-7)

| Greenhouse Gas Emissions (Scope 1, 2 & 3) – Actuals |                         |                 |                 |                 |                   | Targets          |
|-----------------------------------------------------|-------------------------|-----------------|-----------------|-----------------|-------------------|------------------|
| Scope                                               | Unit                    | FY 2022-23      | FY 2023-24      | FY 2024-25      | FY 2025-26        | FY 2025-26       |
| <b>Direct Greenhouse Gas Emissions (Scope 1)</b>    |                         |                 |                 |                 |                   |                  |
| Total direct GHG emissions                          | tCO <sub>2</sub> e      | 314.08          | 1,025.51        | 274.51          | 83.85             | 913.53           |
| Scope 1 – Data coverage                             | %                       | 93%             | 93%             | 100%            | 100%              | 100%             |
| <b>Indirect Greenhouse Gas Emissions (Scope 2)</b>  |                         |                 |                 |                 |                   |                  |
| Location-based                                      | tCO <sub>2</sub> e      | 8,047.60        | 6,492.66        | 9,988.44*       | 9,671.57          | 5,783.66         |
| Market-based                                        | tCO <sub>2</sub> e      | 5,890.23        | 0               | 0               | 0                 | 0                |
| Total scope 1 & 2 – Location-based                  | tCO <sub>2</sub> e      | 8,361.68        | 7,518.17        | 10,262.95*      | 9,755.42          | 6,697.18         |
| Total scope 1 & 2 – Market-based                    | tCO <sub>2</sub> e      | 6,204.31        | 1,025.51        | 274.51          | 83.85             | 913.53           |
| Scope 2 – Data coverage                             | %                       | 93%             | 93%             | 100%            | 100% <sup>s</sup> | 100%             |
| <b>Total Scope 3 emissions</b>                      | <b>tCO<sub>2</sub>e</b> | <b>4,337.34</b> | <b>9,492.41</b> | <b>3,105.59</b> | <b>3,818.69</b>   | <b>12,417.24</b> |
| Scope 3 – Data coverage                             | %                       | 100%            | 100%            | 100%            | 100%              | 100%             |

- **Scope 1** is reduced through retrofits of end-of-life HVAC equipment and transition of R22 equipment with energy efficient low-GWP refrigerant HVAC units
- **Scope 2:** market-based emissions are zero, as Persistent Systems procures 100% renewable electricity through a diversified mix, including energy through open-access and green tariffs. Residual emissions are offset using International Renewable Energy Certificate (I-REC) purchases

\*FY 2024–25 Scope 2 emissions have been restated in accordance with the [India GHG Protocol](#) to reflect updates in calculation methodology, revised emission factors, and improved data accuracy, ensuring consistency and comparability of reported emissions over time.

## FY 2025–26 Break-up of greenhouse gas (GHG) emissions by scope: Scope 1, Scope 2, and Scope 3 (GRI 102-5,102-6,102-7)

| Greenhouse Gas Emissions (Scope 1, 2 & 3) – tCO <sub>2</sub> e |                |                                    |                                       | Target     |
|----------------------------------------------------------------|----------------|------------------------------------|---------------------------------------|------------|
| Scope                                                          | FY 2024-25     | Boundary                           | Emissions calculation and inclusion   | FY 2025-26 |
| Scope 1 <sup>(1)</sup>                                         | 83.85          | Global                             | DEFRA – 2025                          | 913.52     |
| Scope 2 – Location-based <sup>(2)</sup>                        | 9,671.57       | Global                             | India – CEA<br>USA – EPA<br>ROW – IEA | 5,783.66   |
| Scope 2 – Market-based <sup>(2)</sup>                          | 0              | Global                             | India – CEA<br>USA – EPA<br>ROW – IEA | -          |
| Scope 3 – Category 1: Purchased goods and services             | 290.99         | Global                             | Vendor-specific                       |            |
| Scope 3 – Category 2: Capital goods                            | 723.62         | Global                             | Vendor-specific                       |            |
| Scope 3 – Category 3: Fuel and energy related activities       | 436.98         | WTT – India<br>T&D losses – Global | DEFRA – 2025                          |            |
| Category 4: Upstream transportation and distribution           | 0.94           | Global                             | Vendor-specific                       |            |
| Scope 3 – Category 5: Waste generated in operations            | 3.63           | Global                             | DEFRA – 2025                          |            |
| Scope 3 – Category 6: Business travel                          | 1,841.31       | Global                             | DEFRA – 2025                          |            |
| Scope 3 – Category 7: Employee commuting                       | 521.23         | Global                             | DEFRA – 2025                          |            |
| Scope 3 – Category 8: Upstream Leased Assets                   | Not Applicable | -                                  | -                                     |            |

|                                                                        |                   |   |   |                  |
|------------------------------------------------------------------------|-------------------|---|---|------------------|
| Scope 3 – Category 9:<br>Downstream Transportation<br>and Distribution | Not<br>Applicable | - | - |                  |
| Scope 3 – Category 10:<br>Processing of Sold Products:                 | Not<br>Applicable | - | - |                  |
| Scope 3 – Category 11:<br>Use of Sold Products                         | Not<br>Applicable | - | - |                  |
| Scope 3 – Category 12:<br>End-of-Life Treatment of Sold<br>Products    | Not<br>Applicable | - | - |                  |
| Scope 3 – Category 13:<br>Downstream Leased Assets                     | Not<br>Applicable | - | - |                  |
| Scope 3 – Category 14:<br>Franchises                                   | Not<br>Applicable | - | - |                  |
| Scope 3 – Category 15:<br>Investments                                  | Not<br>Applicable | - | - |                  |
| Total Scope 3 emissions                                                | 3,818.69          | - | - | 12,417.24        |
| <b>Total Scope 1, 2 &amp; 3<br/>emission location-based</b>            | <b>13,574.11</b>  |   |   | <b>19,114.44</b> |
| <b>Total Scope 1, 2 &amp; 3<br/>emission market-based</b>              | <b>3,902.54</b>   |   |   | <b>13,330.76</b> |

**Note:**

Date centre: Persistent Systems does not own or operate any on-premises data centres across its locations. Our technology infrastructure and service delivery model primarily leverage cloud-based platforms and third-party hosting services. Consequently, metrics, disclosures, or assessments specifically related to the operation of company-owned on-premises data centres are Not applicable. Emissions associated with third-party data centre services are accounted for within our Scope 3 greenhouse gas inventory under Category 1 (Purchased Goods and Services) and are reported accordingly.

## SBTi Approved Near-Term and Long-Term target

| SBTi Target                     | Target Year | Reduction % | SBTi Target Description                                                                                                           |
|---------------------------------|-------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------|
| Near-Term Target<br>Scope 1 & 2 | FY 2033-34  | 54.6%       | Persistent Systems Limited commits to reduce absolute Scope 1 and 2 GHG emissions 54.6% by FY 2033-34 from a FY 2023-24 base year |
| Near-Term Target<br>Scope 3     | FY 2033-34  | 54.6%       | Persistent Systems Limited also commits to reduce absolute Scope 3 GHG emissions 54.6% within the same timeframe                  |
| Long-Term Target<br>Scope 1 & 2 | FY 2049-50  | 90%         | Persistent Systems Limited commits to reduce absolute Scope 1 and 2 GHG emissions 90% by FY 2049-50 from a FY 2023-24 base year   |
| Long-Term Target<br>Scope 3     | FY 2049-50  | 90%         | Persistent Systems Limited also commits to reduce absolute Scope 3 GHG emissions 90% within the same timeframe                    |
| Net-Zero Target                 | FY 2049-50  | Net Zero    | Persistent Systems Limited commits to reach net-zero greenhouse gas emissions across the value chain by FY 2049-50                |



### Near-term Scope 1 and Scope 2 GHG reduction target: SBTi-approved

| Year       | Scope 1  | Scope 2  | Scope 1 & 2 | Reduction Target<br>Y-o-Y |
|------------|----------|----------|-------------|---------------------------|
| FY 2023-24 | 1,025.51 | 6,492.66 | 7,518.2     | -                         |
| FY 2024-25 | 969.52   | 6,138.16 | 7,107.7     | 5.46%                     |
| FY 2025-26 | 913.53   | 5,783.66 | 6,697.2     | 5.78%                     |
| FY 2026-27 | 857.54   | 5,429.16 | 6,286.7     | 6.13%                     |
| FY 2027-28 | 801.54   | 5,074.67 | 5,876.2     | 6.53%                     |
| FY 2028-29 | 745.55   | 4,720.17 | 5,465.7     | 6.99%                     |
| FY 2029-30 | 689.56   | 4,365.67 | 5,055.2     | 7.51%                     |
| FY 2030-31 | 633.56   | 4,011.17 | -4644.7     | 8.12%                     |
| FY 2031-32 | 577.57   | 3,656.67 | 4,234.2     | 8.84%                     |
| FY 2032-33 | 521.58   | 3,302.17 | 3,823.7     | 9.69%                     |
| FY 2033-34 | 465.58   | 2,947.67 | 3,413.3     | 10.74%                    |

### Near-term Scope 3 GHG reduction target: SBTi-approved

| Year       | Scope 3   | Reduction Target Y-o-Y |
|------------|-----------|------------------------|
| FY 2023-24 | 13,939.43 | -                      |
| FY 2024-25 | 13,178.34 | 5.46%                  |
| FY 2025-26 | 12,417.24 | 5.78%                  |
| FY 2026-27 | 11,656.15 | 6.13%                  |
| FY 2027-28 | 10,895.06 | 6.53%                  |
| FY 2028-29 | 10,133.97 | 6.99%                  |
| FY 2029-30 | 9,372.87  | 7.51%                  |
| FY 2030-31 | 8,611.78  | 8.12%                  |
| FY 2031-32 | 7,850.69  | 8.84%                  |
| FY 2032-33 | 7,089.59  | 9.69%                  |
| FY 2033-34 | 6,328.00  | 10.74%                 |

### Emissions of ozone-depleting substances (ODS) by type (GRI 102-6)

| Parameter                       | Unit | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
|---------------------------------|------|---------------|---------------|---------------|---------------|
| CFC – R22 (Fugitive emission)   | Kg   | 111           | 46            | 27            | 0             |
| HFC – R410a (Fugitive emission) | Kg   | 85            | 452           | 76            | 9.5           |
| HFC – R407c (Fugitive emission) | Kg   | 28            | 3             | 2             | 0             |
| CFC – R22 (Ozone Depleting Gas) | Kg   | -             | -             | 1.49          | 0             |

CFC-22 1 kg = CFC-11 0.055 kg.

Other fugitive emissions, such as HFC-R410A and HFC-R407C, have a CFC-11 equivalent of zero and no ozone-depleting potential.

### Emissions of air pollutants other than greenhouse gases (GHG) (GRI 102-7)

| Parameter                        | Unit | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
|----------------------------------|------|---------------|---------------|---------------|---------------|
| SOx                              | Kg   | 18.30         | 15.16         | 27.95         | 9.73          |
| NOx                              | Kg   | 15.0          | 12.77         | 31.95         | 7.98          |
| Particulate matter (PM2.5)       | Kg   | 45.15         | 34.18         | 26.88         | 13.12         |
| Particulate matter (PM10)        | Kg   | 64.50         | 58.23         | 45.71         | 14.51         |
| Volatile organic compounds (VOC) | -    | NA            | NA            | NA            | NA            |

GHG emissions come from our operational control sites. Additionally, there are no continuous air emissions from our DG sets present in our owned locations in India. The DG sets are only operated during power outages and while testing BCP scenarios.

## Energy Consumption by Source

| Parameter                              | Unit | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 | Target<br>FY 2025-26 |
|----------------------------------------|------|---------------|---------------|---------------|---------------|----------------------|
| Total non-renewable energy consumption | MWh  | 8,242.20      | 10,124.13     | 7,199.80      | 5,294.97      | 6,839.81             |
| Total renewable energy consumption     | MWh  | 5,556.45      | 6,455.44      | 9,476.54      | 11,365.05     | 9,950.37             |
| Total Energy Consumption (RE + non-RE) | MWh  | 13,798.65     | 16,579.57     | 16,676.34     | 16,660.02     | 16,790.18            |
| Renewable energy                       | %    | 40.27%        | 38.94%        | 56.83%        | 68.22%        | 59.26%               |
| Data coverage                          | %    | 100%          | 100%          | 100%          | 100%          | 100%                 |

- Renewable energy target – 5% increase of renewable energy Y-o-Y
- Non-renewable energy target – 5% decrease of non-renewable energy Y-o-Y

## Energy Target

| Energy Source        | Unit | Increase /<br>Decrease | FY<br>2025-26 | FY<br>2026-27 | FY<br>2027-28 | FY<br>2028-29 |
|----------------------|------|------------------------|---------------|---------------|---------------|---------------|
| Renewable energy     | %    | Increase               | 5%            | 5%            | 5%            | 5%            |
| Non-Renewable energy | %    | Decrease               | 5%            | 5%            | 5%            | 5%            |

## Energy Consumption by Source

| Geo Locations      | Total Energy Consumption MWh | Renewable Energy - Solar MWh | Renewable Energy - Wind MWh | Renewable Energy - Green Tariff MWh | REC Generated MWh | Energy Attribute Certificate (EAC) - Purchase MWh | Renewable Energy Source | EAC Certificate Type |
|--------------------|------------------------------|------------------------------|-----------------------------|-------------------------------------|-------------------|---------------------------------------------------|-------------------------|----------------------|
| India              | 14,817.06*                   | 1,883.53                     | 3,363.34                    | 6,118.19                            | 3,398.91          | 0                                                 | Wind                    | REC                  |
| France             | 154.80                       |                              |                             |                                     |                   | 154.80                                            | Wind                    | IREC                 |
| Sri Lanka          | 101.79                       |                              |                             |                                     |                   | 101.79                                            | Wind                    | IREC                 |
| Mexico             | 135.79                       |                              |                             |                                     |                   | 135.79                                            | Wind                    | IREC                 |
| Germany            | 294.17                       |                              |                             |                                     |                   | 294.17                                            | Wind                    | IREC                 |
| Switzerland        | 131.16                       |                              |                             |                                     |                   | 131.16                                            | Wind                    | IREC                 |
| UK                 | 35.84                        |                              |                             |                                     |                   | 35.84                                             | Wind                    | IREC                 |
| USA                | 890.78                       |                              |                             |                                     |                   | 890.78                                            | Wind                    | IREC                 |
| Canada             | 59.36                        |                              |                             |                                     |                   | 59.36                                             | Wind                    | IREC                 |
| Malaysia           | 39.27                        |                              |                             |                                     |                   | 39.27                                             | Wind                    | IREC                 |
| <b>Grand Total</b> | <b>16,660.02</b>             | <b>1,883.53</b>              | <b>3,363.34</b>             | <b>6,118.19</b>                     | <b>3,398.91</b>   | <b>1,843</b>                                      |                         |                      |

\*Energy consumption of 53.05 MWh from diesel generator (DG) units at owned locations is included under Scope 1 stationary greenhouse gas (GHG) emissions.

## Water Consumption

### Water Withdrawal, Discharge and Consumption (GRI 303-3, 303-4, 303-5)

|                                        | Units | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
|----------------------------------------|-------|---------------|---------------|---------------|---------------|
| Water withdrawal (A)                   | Kl    | 46,376.02     | 102,895.13    | 87,333.81     | 86,607.64     |
| Water discharge (B)                    | Kl    | 17,245.04     | 15,096.32     | 9,799.99      | 17,610.00     |
| Total net freshwater consumption (A-B) | Kl    | 29,131.01     | 87,798.76     | 77,533.82     | 68,997.64     |
| Data coverage                          | %     | 93%           | 93%           | 93%           | 93%           |

#### Reduction of Water Consumption Target

- Reduction of freshwater consumption target – 5% decrease Y-o-Y
- Water consumption and withdrawal are reported for India locations. The Company does not have operational control over water data for global locations, as this is managed by building operators as part of facility maintenance

### Water withdrawal, consumption, and discharge in water-stressed areas (GRI 303-3, 303-4, 303-5)

| Parameter                                       | Units | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
|-------------------------------------------------|-------|---------------|---------------|---------------|
| (ii) To Groundwater                             | Kl    | 16,671.00     | 16,924.39     | 15,776.00     |
| (iii) Third party water                         | Kl    | 72,970.27     | 62,872.38     | 63,961.61     |
| (v) Others — Packed drinking water              | Kl    | 13,253.85     | 280.71        | 304.54        |
| Total volume of water withdrawal (ii + iii + v) | Kl    | 102,895.12    | 80,077.48     | 80,042.15     |
| Total volume of water consumption               | Kl    | 94,078.96     | 70,277.49     | 62,432.15     |

- During FY 2025–26, certain Persistent Systems office locations in India are situated in water-stressed areas, as identified using the World Resources Institute (WRI) Aqueduct Water Risk Atlas. Details of water conservation initiatives are provided in the FY 2024–25 ESG Report
- The affected locations include Pune, Nagpur, Ahmedabad, Jaipur, Gurugram, Kochi, Noida, Hyderabad, Indore, and Bengaluru

## Waste Generated During Operations

### Waste Generation (GRI 306-3)

| Categories                        | Generation in Metric Tonnes |               |               |               |               |
|-----------------------------------|-----------------------------|---------------|---------------|---------------|---------------|
|                                   | FY<br>2021-22               | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
| Plastic waste                     | 182.80                      | 3.15          | 22.98         | 4.58          | 11.40         |
| E-waste                           | 8.81                        | 8.4           | 16.45         | 8.41          | 194.47        |
| Construction and demolition waste | -                           | 4.6           | -             | -             | -             |
| Battery waste                     | 0                           | 0             | 6.3           | 0.48          | 12.34         |
| Other non-hazardous waste         | 45.39                       | 46.06         | 83.12         | 107.17        | 534.65        |
| Other hazardous waste             | 39.74                       | 0.19          | 1.34          | 0.89          | 0.66          |
| Bio-medical waste                 | -                           | -             | -             | 0.55          | 0.63          |
| <b>Grand Total</b>                | <b>276.75</b>               | <b>62.40</b>  | <b>130.17</b> | <b>122.09</b> | <b>754.14</b> |

### Waste Disposal Methods (GRI 306-4, 306-5)

| Category                                          | Units                | FY<br>2021-22 | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
|---------------------------------------------------|----------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total waste recycled</b>                       | <b>Metric tonnes</b> | <b>276.49</b> | <b>57.8</b>   | <b>128.83</b> | <b>121.20</b> | <b>725.57</b> |
| Waste recycled                                    | Metric tonnes        | 231.10        | 57.54         | 99.93         | 63.45         | 725.57        |
| Waste recovered through other operations – Reused | Metric tonnes        | 45.39         | 0.26          | 28.9          | 57.75         | 0             |

|                                           |                      |             |             |             |             |              |
|-------------------------------------------|----------------------|-------------|-------------|-------------|-------------|--------------|
| <b>Total waste disposed</b>               | <b>Metric tonnes</b> | <b>0.25</b> | <b>4.79</b> | <b>1.34</b> | <b>0.89</b> | <b>28.57</b> |
| Waste landfilled                          | Metric tonnes        | -           | 4.6         | -           | -           | -            |
| Waste incinerated without energy recovery | Metric tonnes        | 0.25        | 0.19        | 1.34        | 0.89        | 28.57        |
| Data coverage (as % of denominator)       | Percentage           | 93%         | 93%         | 93%         | 100%        | 100%         |

- Data reported is for global locations
- We aim to achieve 90% of waste recycling Year on Year (Y-o-Y) upto FY 2029-30

## Intensity

| Categories                             | UOM                | Per Million Dollar USD | Per Employee |
|----------------------------------------|--------------------|------------------------|--------------|
| Scope 1 & 2 emissions – Location-based | tCO <sub>2</sub> e | 5.90                   | 0.35         |
| Scope 1 & 2 emissions – Market-based   | tCO <sub>2</sub> e | 0.05                   | 0.003        |
| Energy consumption                     | MWh                | 10.07                  | 0.61         |
| Water consumption                      | Kl                 | 41.72                  | 2.89         |
| Waste generated in operations          | Tones              | 0.46                   | 0.03         |



## Social

### Workforce Breakdown (GRI 2-7)

#### Workforce Breakdown by Employee Category

| Employee Category | FY 2022-23    |              |               | FY 2023-24    |              |               | FY 2024-25    |              |               |
|-------------------|---------------|--------------|---------------|---------------|--------------|---------------|---------------|--------------|---------------|
|                   | Male          | Female       | Total         | Male          | Female       | Total         | Male          | Female       | Total         |
| Junior            | 13,015        | 6,523        | 19,538        | 13,210        | 6,347        | 19,557        | 13,262        | 6,550        | 19,812        |
| Middle            | 2,436         | 490          | 2,926         | 3,127         | 642          | 37,69         | 3,514         | 753          | 4,267         |
| Senior            | 396           | 29           | 425           | 486           | 38           | 524           | 477           | 38           | 515           |
| <b>Total</b>      | <b>15,847</b> | <b>7,042</b> | <b>22,889</b> | <b>16,823</b> | <b>7,027</b> | <b>23,850</b> | <b>17,253</b> | <b>7,341</b> | <b>24,594</b> |

| Employee Category | FY 2025-26    |              |               |
|-------------------|---------------|--------------|---------------|
|                   | Male          | Female       | Total         |
| Junior            | 14,394        | 7,120        | 21,514        |
| Middle            | 4,326         | 967          | 5,293         |
| Senior            | 632           | 63           | 695           |
| <b>Total</b>      | <b>19,352</b> | <b>8,150</b> | <b>27,502</b> |

- Junior: Freshers, Intern, Trainee, Contractor
- Middle: First level managers, Middle management
- Senior: Leadership team, Decision maker, Delivery head

## Workforce Breakdown by Employment Type

| Employment Type | FY 2022-23    |              |               | FY 2023-24    |              |               | FY 2024-25    |              |               |
|-----------------|---------------|--------------|---------------|---------------|--------------|---------------|---------------|--------------|---------------|
|                 | Male          | Female       | Total         | Male          | Female       | Total         | Male          | Female       | Total         |
| Regular / FTE   | 14,830        | 6,600        | 21,430        | 15,426        | 6,524        | 21,950        | 15,482        | 6,723        | 22,205        |
| Contract        | 1,017         | 442          | 1,459         | 1,397         | 503          | 1,900         | 1,771         | 618          | 2,389         |
| <b>Total</b>    | <b>15,847</b> | <b>7,042</b> | <b>22,889</b> | <b>16,823</b> | <b>7,027</b> | <b>23,850</b> | <b>17,253</b> | <b>7,341</b> | <b>24,594</b> |

| Employment Type | FY 2025-26    |              |               |
|-----------------|---------------|--------------|---------------|
|                 | Male          | Female       | Total         |
| Regular / FTE   | 17,195        | 7,406        | 24,601        |
| Contract        | 2,157         | 744          | 2,901         |
| <b>Total</b>    | <b>19,352</b> | <b>8,150</b> | <b>27,502</b> |

## Workforce Breakdown by Country

| Employee Country | FY 2022-23*   |              |               | FY 2023-24*   |               |              | FY 2024-25    |              |               |
|------------------|---------------|--------------|---------------|---------------|---------------|--------------|---------------|--------------|---------------|
|                  | Male          | Female       | Total         | Male          | Female        | Total        | Male          | Female       | Total         |
| India            | 13,831        | 6,375        | 20,206        | 20,707        | 13,831        | 6,375        | 14,660        | 6,552        | 21,212        |
| USA              | 1,295         | 409          | 1,704         | 2,263         | 1,295         | 409          | 1,918         | 583          | 2,501         |
| Europe           |               |              |               |               |               |              | 213           | 67           | 280           |
| ROW              | 721           | 258          | 979           | 880           | 721           | 258          | 462           | 139          | 601           |
| <b>Total</b>     | <b>15,847</b> | <b>7,042</b> | <b>22,889</b> | <b>23,850</b> | <b>15,847</b> | <b>7,042</b> | <b>17,253</b> | <b>7,341</b> | <b>24,594</b> |

| Employee<br>Country | FY 2025-26    |              |               |
|---------------------|---------------|--------------|---------------|
|                     | Male          | Female       | Total         |
| India               | 16,588        | 7,281        | 23,869        |
| USA                 | 2,021         | 630          | 2,651         |
| Europe              | 232           | 72           | 304           |
| ROW                 | 511           | 167          | 678           |
| <b>Total</b>        | <b>19,352</b> | <b>8,150</b> | <b>27,502</b> |

\*In FY 2022–23 and FY 2023–24, the Rest of World (ROW) headcount comprised employees from Europe and other ROW regions.

### Workforce Breakdown by Age

| By Age             | FY 2022-23    |              |               | FY 2023-24    |              |               | FY 2024-25    |              |               |
|--------------------|---------------|--------------|---------------|---------------|--------------|---------------|---------------|--------------|---------------|
|                    | Male          | Female       | Total         | Male          | Female       | Total         | Male          | Female       | Total         |
| Under 30 years old | 6,957         | 3,947        | 10,904        | 6,151         | 3,431        | 9,582         | 4,694         | 2,708        | 7,402         |
| 30-50 years old    | 8,425         | 3,012        | 11,437        | 10,137        | 3,511        | 13,648        | 11,925        | 4,515        | 16,440        |
| Over 50 years old  | 465           | 83           | 548           | 535           | 85           | 620           | 634           | 118          | 752           |
| <b>Total</b>       | <b>15,847</b> | <b>7,042</b> | <b>22,889</b> | <b>16,823</b> | <b>7,027</b> | <b>23,850</b> | <b>17,253</b> | <b>7,341</b> | <b>24,594</b> |

| By Age             | FY 2025-26    |              |               |
|--------------------|---------------|--------------|---------------|
|                    | Male          | Female       | Total         |
| Under 30 years old | 4,813         | 2,746        | 7,559         |
| 30-50 years old    | 13,757        | 5,266        | 19,023        |
| Over 50 years old  | 782           | 138          | 920           |
| <b>Total</b>       | <b>19,352</b> | <b>8,150</b> | <b>27,502</b> |

## Average Tenure of Workforce by Gender - Years

| Tenure<br>(years) | FY 2022-23 |        |       | FY 2023-24 |        |       | FY 2024-25 |        |       |
|-------------------|------------|--------|-------|------------|--------|-------|------------|--------|-------|
|                   | Male       | Female | Total | Male       | Female | Total | Male       | Female | Total |
| Tenure            | 2.55       | 2.74   | 2.61  | 2.88       | 3.22   | 2.98  | 3.17       | 3.50   | 3.27  |

| Tenure<br>(years) | FY 2025-26 |        |       |
|-------------------|------------|--------|-------|
|                   | Male       | Female | Total |
| Tenure            | 3.23       | 3.55   | 3.32  |

## Workforce Breakdown – US Workforce (GRI 2-7)

Share in total workforce (as % of total workforce) – FY 2025-26

|          | US Workforce | Total Workforce | % of Total Workforce |
|----------|--------------|-----------------|----------------------|
| Employee | 2,651        | 27,502          | 9.64%                |

Share in all Management Positions – US Workforce FY 2025-26

| By Employee Category | Overall Employees | USA Employees | % of USA Management workforce |
|----------------------|-------------------|---------------|-------------------------------|
| Junior               | 21,514            | 1,734         | 8.06%                         |
| Middle               | 5,293             | 602           | 11.37%                        |
| Senior               | 695               | 315           | 45.32%                        |
| <b>Grand Total</b>   | <b>27,502</b>     | <b>2,651</b>  | <b>9.64%</b>                  |

## Workforce Breakdown – Europe Workforce (GRI 2-7)

Share in total workforce (as % of total workforce) – FY 2025-26

|          | Europe Workforce | Total Workforce | % of Total Workforce |
|----------|------------------|-----------------|----------------------|
| Employee | 304              | 27,502          | 1.11%                |

Share in all Management Positions – Europe Workforce FY 2025-26

| By Employee Category | Overall Employees | Europe Employees | % of Europe Management Workforce |
|----------------------|-------------------|------------------|----------------------------------|
| Junior               | 21,514            | 176              | 0.82%                            |
| Middle               | 5,293             | 107              | 2.02%                            |
| Senior               | 695               | 21               | 3.02%                            |
| <b>Grand Total</b>   | <b>27,502</b>     | <b>304</b>       | <b>1.11%</b>                     |

## Workforce Breakdown: Gender – % of Total Workforce

| Diversity Indicator                                            | Percentage |            |            |            | Target     |
|----------------------------------------------------------------|------------|------------|------------|------------|------------|
|                                                                | FY 2022-23 | FY 2023-24 | FY 2024-25 | FY 2025-26 | FY 2026-27 |
| Total women workforce                                          | 30.80%     | 29.50%     | 29.85%     | 29.63%     | 29.78%     |
| Manager positions, including junior, middle and top management | 26.40%     | 26.10%     | 26.30%     | 26.51%     | 26.64%     |
| First level of management – Junior management                  | 30.50%     | 30.50%     | 30.90%     | 31.15%     | 31.31%     |
| Leadership team - Two levels away from the CEO                 | 6.90%      | 7.30%      | 7.41%      | 9.09%      | 9.14%      |
| Management positions in revenue-generating functions           | 25.70%     | 25.00%     | 25.53%     | 25.91%     | 26.04%     |
| Women in STEM-related positions                                | 30.10%     | 28.40%     | 29.57%     | 29.62%     | 29.77%     |

## Workforce Breakdown: Nationality

| Nationalities       | Share in total workforce<br>(as a percentage of total workforce) | Share in all management positions, including junior, middle and senior management<br>(as a percentage of total management workforce) |
|---------------------|------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| Indian              | 93.97%                                                           | 94.81%                                                                                                                               |
| American            | 2.48%                                                            | 2.45%                                                                                                                                |
| Canadian            | 0.40%                                                            | 0.37%                                                                                                                                |
| Mexican             | 0.37%                                                            | 0.36%                                                                                                                                |
| Malaysian           | 0.31%                                                            | 0.22%                                                                                                                                |
| Polish              | 0.23%                                                            | 0.21%                                                                                                                                |
| Other Nationalities | 2.23%                                                            | 1.58%                                                                                                                                |

## Workforce Trade Union and Collective Bargaining Coverage

|                                                                   | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
|-------------------------------------------------------------------|---------------|---------------|---------------|---------------|
| Percentage of employees represented by an independent trade union | 0%            | 0%            | 0%            | 0%            |

Persistent Systems Limited recognises and respects employees' fundamental rights to freedom of association and collective bargaining, in line with applicable labour laws and international human rights principles, including ILO Conventions. Employees are free to form, join, or choose not to join associations, trade unions, works councils, or collective bargaining bodies, without fear of retaliation, discrimination, intimidation, or harassment. At present, Persistent does not have any recognised trade unions, works councils, or collective bargaining agreements. The absence of such arrangements is not due to any restriction or policy constraint and participation in employee representative structures remains entirely voluntary. Persistent's commitment to freedom of association and collective bargaining is formalised through its Human Rights Policy and Equal Employment Opportunity Policy which apply across its global operations.

## Trend of Employee Wellbeing, Employee Satisfaction Score

| Core Focus    | Unit                                                                                                        | FY<br>2022-23 | FY<br>2023-24                              | FY<br>2024-25                              | FY<br>2025-26                              | Target<br>FY 2026-27 |
|---------------|-------------------------------------------------------------------------------------------------------------|---------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|----------------------|
|               | % of employees with top level of engagement, satisfaction, wellbeing, or employee Net Promoter Score (eNPS) | 85.90%        | 8.2 / 10<br>(0.2 above industry benchmark) | 8.1 / 10<br>(0.2 above industry benchmark) | 8.3 / 10<br>(0.4 above industry benchmark) | 8.3 / 10             |
| Data coverage | % of employees who responded to the survey                                                                  | 74.80%        | 72.00%                                     | 79.00%                                     | 79.00%                                     | -                    |

## Employees Receiving Regular Professional and Career Development Reviews (GRI 404-3)

| Management                | Employees Count |              | % of Employee assessed |               |               |
|---------------------------|-----------------|--------------|------------------------|---------------|---------------|
|                           | Male            | Female       | Male                   | Female        | Total %       |
| Junior (%)                | 11,145          | 5,878        | 98.24%                 | 98.75%        | 98.58%        |
| Middle (%)                | 3,877           | 879          | 98.76%                 | 98.05%        | 98.18%        |
| Senior (%)                | 134             | 17           | 85.00%                 | 84.81%        | 84.83%        |
| <b>Total employee (%)</b> | <b>15,156</b>   | <b>6,773</b> | <b>98.27%</b>          | <b>98.43%</b> | <b>98.38%</b> |



## New Hires (GRI 401-1)

### Average Hiring Cost

| Average Hiring Cost / Employee | FY 2022-23 | FY 2023-24 | FY 2024-25 | FY 2025-26 |
|--------------------------------|------------|------------|------------|------------|
| Currency: INR                  | 94,743     | 97,608     | 90,988     | 70,880     |

### New Hires by Management Category

| Employee Category | FY 2022-23   |              |               | FY 2023-24   |              |              | FY 2024-25   |              |              |
|-------------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                   | Male         | Female       | Total         | Male         | Female       | Total        | Male         | Female       | Total        |
| Junior            | 8,341        | 3,680        | 12,021        | 4,751        | 1,758        | 6,509        | 4,770        | 2,039        | 6,809        |
| Middle            | 895          | 136          | 1,031         | 853          | 137          | 990          | 832          | 149          | 981          |
| Senior            | 123          | 7            | 130           | 130          | 9            | 139          | 113          | 12           | 125          |
| <b>Total</b>      | <b>9,359</b> | <b>3,823</b> | <b>13,182</b> | <b>5,734</b> | <b>1,904</b> | <b>7,638</b> | <b>5,715</b> | <b>2,200</b> | <b>7,915</b> |

| Employee Category | FY 2025-26   |              |               |
|-------------------|--------------|--------------|---------------|
|                   | Male         | Female       | Total         |
| Junior            | 6,170        | 2,575        | 8,745         |
| Middle            | 1,123        | 236          | 1,359         |
| Senior            | 185          | 20           | 205           |
| <b>Total</b>      | <b>7,478</b> | <b>2,831</b> | <b>10,309</b> |

## New Hires by Region

| Region            | FY 2022-23   |              |               | FY 2023-24   |              |              | FY 2024-25   |              |              |
|-------------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                   | Male         | Female       | Total         | Male         | Female       | Total        | Male         | Female       | Total        |
| India             | 7,920        | 3,327        | 11,247        | 4,300        | 1,434        | 5,734        | 4,203        | 1,744        | 5,947        |
| USA               | 1,020        | 381          | 1,401         | 1,138        | 380          | 1,518        | 1,189        | 385          | 1,574        |
| Rest of the world | 419          | 115          | 534           | 296          | 90           | 386          | 323          | 71           | 394          |
| <b>Total</b>      | <b>9,359</b> | <b>3,823</b> | <b>13,182</b> | <b>5,734</b> | <b>1,904</b> | <b>7,638</b> | <b>5,715</b> | <b>2,200</b> | <b>7,915</b> |

| Region            | FY 2025-26   |              |               |
|-------------------|--------------|--------------|---------------|
|                   | Male         | Female       | Total         |
| India             | 5,897        | 2,310        | 8,207         |
| USA               | 1,140        | 401          | 1,541         |
| Rest of the world | 441          | 120          | 561           |
| <b>Total</b>      | <b>7,478</b> | <b>2,831</b> | <b>10,309</b> |

## New Hires by Age

| Age                | FY 2022-23   |              |               | FY 2023-24   |              |              | FY 2024-25   |              |              |
|--------------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                    | Male         | Female       | Total         | Male         | Female       | Total        | Male         | Female       | Total        |
| Under 30 years old | 5,553        | 2,733        | 8,286         | 2,062        | 952          | 3,014        | 1,735        | 985          | 2,720        |
| 30-50 years old    | 3,603        | 1,055        | 4,658         | 3,482        | 923          | 4,405        | 3,722        | 1,164        | 4,886        |
| Over 50 years old  | 203          | 35           | 238           | 190          | 29           | 219          | 258          | 51           | 309          |
| <b>Total</b>       | <b>9,359</b> | <b>3,823</b> | <b>13,182</b> | <b>5,734</b> | <b>1,904</b> | <b>7,638</b> | <b>5,715</b> | <b>2,200</b> | <b>7,915</b> |

| Age                | FY 2025-26   |              |               |
|--------------------|--------------|--------------|---------------|
|                    | Male         | Female       | Total         |
| Under 30 years old | 2,574        | 1,259        | 3,833         |
| 30-50 years old    | 4,589        | 1,517        | 6,106         |
| Over 50 years old  | 315          | 55           | 370           |
| <b>Total</b>       | <b>7,478</b> | <b>2,831</b> | <b>10,309</b> |

## New Hires by Nationality

| Age                 | FY 2025-26   |              |               |
|---------------------|--------------|--------------|---------------|
|                     | Male         | Female       | Total         |
| Indian              | 6,389        | 2,530        | 8,919         |
| American            | 619          | 198          | 817           |
| Canadian            | 124          | 34           | 158           |
| Mexican             | 65           | 6            | 71            |
| Polish              | 38           | 3            | 41            |
| Malaysian           | 11           | 4            | 15            |
| Other Nationalities | 232          | 56           | 288           |
| <b>Total</b>        | <b>7,478</b> | <b>2,831</b> | <b>10,309</b> |

## Open Positions filled by Internal Candidates

| Core Focus                                                                  | Units | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 |
|-----------------------------------------------------------------------------|-------|---------------|---------------|---------------|---------------|
| Percentage of open positions filled by internal candidates (internal hires) | %     | 86.88%        | 77.25%        | 65.00%        | 63.00%        |

## Voluntary Turnover Rate (GRI 401-1)

### Employee Turnover Rate by Category

| Employee Category | FY 2022-23    |               |               | FY 2023-24    |               |               | FY 2024-25    |               |               |
|-------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                   | Male          | Female        | Total         | Male          | Female        | Total         | Male          | Female        | Total         |
| Junior            | 21.10%        | 19.40%        | 20.50%        | 12.50%        | 11.80%        | 12.20%        | 13.9%         | 12.2%         | 13.3%         |
| Middle            | 15.50%        | 16.20%        | 15.60%        | 8.00%         | 7.90%         | 8.00%         | 11.0%         | 10.5%         | 10.9%         |
| Senior            | 18.10%        | 7.80%         | 17.40%        | 9.80%         | 9.00%         | 9.70%         | 14.3%         | 26.3%         | 15.2%         |
| <b>Total</b>      | <b>20.10%</b> | <b>19.10%</b> | <b>19.80%</b> | <b>11.60%</b> | <b>11.40%</b> | <b>11.50%</b> | <b>13.30%</b> | <b>12.10%</b> | <b>12.90%</b> |

| Employee Category | FY 2025-26    |               |               |
|-------------------|---------------|---------------|---------------|
|                   | Male          | Female        | Total         |
| Junior            | 14.98%        | 12.79%        | 14.23%        |
| Middle            | 7.76%         | 9.77%         | 8.12%         |
| Senior            | 15.33%        | 13.86%        | 15.21%        |
| <b>Total</b>      | <b>13.26%</b> | <b>12.43%</b> | <b>13.01%</b> |

### Employee Turnover by Employment Type

| Employee Type              | FY 2022-23    |               |               | FY 2023-24    |               |               | FY 2024-25    |               |               |
|----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                            | Male          | Female        | Total         | Male          | Female        | Total         | Male          | Female        | Total         |
| <b>Full Time Employees</b> | 20.10%        | 19.10%        | 19.80%        | 11.60%        | 11.40%        | 11.50%        | 13.28%        | 12.11%        | 12.93%        |
| <b>Total</b>               | <b>20.10%</b> | <b>19.10%</b> | <b>19.80%</b> | <b>11.60%</b> | <b>11.40%</b> | <b>11.50%</b> | <b>13.28%</b> | <b>12.11%</b> | <b>12.93%</b> |

| Employee Type       | FY 2025-26    |               |               |
|---------------------|---------------|---------------|---------------|
|                     | Male          | Female        | Total         |
| Full Time Employees | 13.26%        | 12.43%        | 13.01%        |
| <b>Total</b>        | <b>13.26%</b> | <b>12.43%</b> | <b>13.01%</b> |

### Employee Turnover by Region

| Region       | FY 2022-23    |               |               | FY 2023-24    |               |               | FY 2024-25    |               |               |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|              | Male          | Female        | Total         | Male          | Female        | Total         | Male          | Female        | Total         |
| India        | 19.60%        | 19.00%        | 19.40%        | 11.30%        | 11.00%        | 11.20%        | 13.16%        | 11.83%        | 12.75%        |
| USA          | 20.60%        | 18.80%        | 20.30%        | 12.20%        | 8.80%         | 11.40%        | 12.79%        | 14.75%        | 13.22%        |
| ROW          | 29.00%        | 21.60%        | 27.00%        | 16.60%        | 26.80%        | 19.10%        | 17.30%        | 17.63%        | 17.38%        |
| <b>Total</b> | <b>20.10%</b> | <b>19.10%</b> | <b>19.80%</b> | <b>11.60%</b> | <b>11.40%</b> | <b>11.50%</b> | <b>13.28%</b> | <b>12.11%</b> | <b>12.93%</b> |

| By Region    | FY 2025-26    |               |               |
|--------------|---------------|---------------|---------------|
|              | Male          | Female        | Total         |
| India        | 13.42%        | 12.56%        | 13.16%        |
| USA          | 11.42%        | 12.10%        | 11.57%        |
| ROW          | 12.44%        | 8.20%         | 11.39%        |
| <b>Total</b> | <b>13.26%</b> | <b>12.43%</b> | <b>13.01%</b> |

## Employee Turnover by Age

| Age                | FY 2021-22    |               |               | FY 2022-23    |               |               | FY 2023-24    |               |               |
|--------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                    | Male          | Female        | Total         | Male          | Female        | Total         | Male          | Female        | Total         |
| Under 30 years old | 22.10%        | 20.30%        | 21.40%        | 14.20%        | 12.80%        | 13.70%        | 18.30%        | 16.30%        | 17.57%        |
| 30-50 years old    | 18.90%        | 17.80%        | 18.60%        | 10.00%        | 10.00%        | 10.00%        | 11.44%        | 9.63%         | 10.94%        |
| Over 50 years old  | 15.20%        | 15.30%        | 15.20%        | 9.10%         | 12.90%        | 9.60%         | 10.54%        | 12.31%        | 10.81%        |
| <b>Total</b>       | <b>20.10%</b> | <b>19.10%</b> | <b>19.80%</b> | <b>11.60%</b> | <b>11.40%</b> | <b>11.50%</b> | <b>13.28%</b> | <b>12.11%</b> | <b>12.93%</b> |

| Age                | FY 2024-25    |               |               |
|--------------------|---------------|---------------|---------------|
|                    | Male          | Female        | Total         |
| Under 30 years old | 23.14%        | 17.38%        | 20.99%        |
| 30-50 years old    | 9.96%         | 9.66%         | 9.88%         |
| Over 50 years old  | 8.28%         | 13.08%        | 9.03%         |
| <b>Total</b>       | <b>13.26%</b> | <b>12.43%</b> | <b>13.01%</b> |

## Remuneration of Women to Men (GRI 405-2)

| Employee Level                                             | Average Women<br>(in INR) | Average Men<br>Salary (in INR) |
|------------------------------------------------------------|---------------------------|--------------------------------|
| Executive level (base salary only)                         | 24,655,612                | 22,964,291                     |
| Executive level (base salary + other cash incentives)      | 33,745,312                | 33,384,076                     |
| Management level (base salary only)                        | 13,608,752                | 13,596,849                     |
| Management level (base salary + other cash incentives)     | 17,361,206                | 17,882,893                     |
| Non-management level (base salary only)                    | 2,496,079                 | 2,467,557                      |
| Non-Management level (base salary + other cash incentives) | 2,718,111                 | 2,680,408                      |

- Coverage: 100% of Full-Time Employee (FTE)

## Employee Benefits (GRI 401-2)

| By Employee Category                                                                                       | India                   |                             | USA                         |           | ROW                                 |           |
|------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------|-----------------------------|-----------|-------------------------------------|-----------|
|                                                                                                            | Regular / FTE           | Temporary                   | Regular / FTE               | Temporary | Regular / FTE                       | Temporary |
| Health – Medical insurance                                                                                 | Yes (including parents) | No                          | Yes                         | No        | Yes                                 | No        |
| Group term life insurance                                                                                  | Yes                     | No                          | Yes                         | No        | Yes                                 | No        |
| Critical illness insurance                                                                                 | Yes                     | No                          | No                          | No        | Yes (country specific)              | No        |
| Personal accident insurance                                                                                | Yes                     | No                          | Yes                         | No        | Yes (country specific)              | No        |
| Dental & vision cover                                                                                      | Yes                     | No                          | Yes                         | No        | Yes                                 | No        |
| Disability & income protection                                                                             | Yes                     | No                          | Yes                         | No        | Yes (country specific)              | No        |
| Add on coverages (top up + critical illness + OPD + pet insurance + super top up + life / disability, etc. | Yes                     | Yes (specific add-ons only) | Yes (specific add-ons only) | No        | Yes (specific to country & add-ons) | No        |
| Health & wellbeing                                                                                         | Yes                     | Yes                         | Yes                         | Yes       | Yes                                 | Yes       |
| Long service award                                                                                         | Yes                     | No                          | Yes                         | No        | Yes                                 | No        |
| Project party                                                                                              | Yes                     | Yes (for trainee)           |                             |           |                                     |           |
| Emergency care fund                                                                                        | & intern/s only)        | Yes                         | No                          | Yes       | No                                  |           |
| Retiral benefits (PF + Gratuity + Pension, etc.)                                                           | Yes                     | No                          | No                          | No        | Yes (country specific)              | No        |



|                                                          |                              |                                            |                              |                                   |                              |                                   |
|----------------------------------------------------------|------------------------------|--------------------------------------------|------------------------------|-----------------------------------|------------------------------|-----------------------------------|
| Flexible working hours                                   | Yes                          | Yes – PF applicable for trainee & intern/s | Yes                          | No                                | Yes                          | No                                |
| Reward & recognition                                     | Yes                          | Yes                                        | Yes                          | Yes – For most of the contractors | Yes                          | Yes – For most of the contractors |
| Transfer or relocation                                   | Yes                          | Yes                                        | Yes                          | Yes                               | Yes                          | Yes                               |
| Annual paid leave                                        | Yes                          | No                                         | Yes                          | No                                | Yes                          | No                                |
| Sabbatical                                               | Yes                          | No                                         | Yes                          | No                                | Yes                          | No                                |
| Life event leaves (maternity, paternity, child adoption) | Yes                          | No                                         | Yes                          | No                                | Yes                          | No                                |
| Meal vouchers / canteen facility / office pantry         | Yes                          | No                                         | Yes                          | No                                | Yes                          | No                                |
| Loans and advances (house, car, salary advance)          | Yes                          | Yes                                        | Yes                          | Yes                               | Yes (country specific)       | Yes                               |
| Stock Ownership                                          | Yes                          | No                                         | Yes                          | No                                | Yes (country specific)       | No                                |
| Healthy Mind Healthy Body (Wellness Program)             | Yes (on discretionary basis) | No                                         | Yes (on discretionary basis) | No                                | Yes (on discretionary basis) | No                                |
| Special Needs Leave                                      | Yes                          | Yes                                        | Yes                          | Yes                               | Yes                          | Yes                               |

## Training

### Training Cost per Full-Time Employee (FTE) (GRI 404-2)

| Particulars                                | FY 2022-23 | FY 2023-24 | FY 2024-25 | FY 2025-26 |
|--------------------------------------------|------------|------------|------------|------------|
| Average learning cost per Employee in INR* | 8,953      | 11,484     | 11,027     | 11,702     |

\*Coverage: 100% of FTE's

### Training Cost including Full-Time Employee (FTE) and Contractors (GRI 404-2)

| Particulars                                                | FY 2023-24 | FY 2024-25 | FY 2025-26 |
|------------------------------------------------------------|------------|------------|------------|
| Average learning cost per Employee and Contractors in INR* | 10,329     | 9,918      | 10,662     |

- Average learning cost per Employee and contractors covers all operations and total workforce

| Category     | Employee Count |              | Total Learning Hours |                   | Average Hours |               | Total Average Hours |
|--------------|----------------|--------------|----------------------|-------------------|---------------|---------------|---------------------|
|              | Male           | Female       | Male                 | Female            | Male          | Female        |                     |
| Junior       | 11,997         | 6,251        | 1,418,900.48         | 713,510.41        | 115.95        | 111.91        | 114.57              |
| Middle       | 4,241          | 948          | 387,883.69           | 78,370.22         | 89.66         | 81.04         | 88.09               |
| Senior       | 620            | 62           | 25,838.56            | 2,403.41          | 40.88         | 38.15         | 40.64               |
| <b>Total</b> | <b>16,858</b>  | <b>7,261</b> | <b>1,832,622.73</b>  | <b>794,284.05</b> | <b>106.58</b> | <b>107.25</b> | <b>106.78</b>       |

\*Total employee count includes only active learners.

Coverage: 100% of FTE's

### Average Training Hours by Full-Time Employee (FTE) and Contractors

| Category           | Employee Count |              | Total Learning Hours |                   | Average Hours |               | Total Average Hours |
|--------------------|----------------|--------------|----------------------|-------------------|---------------|---------------|---------------------|
|                    | Male           | Female       | Male                 | Female            | Male          | Female        |                     |
| Regular / Employee | 16,858         | 7,261        | 1,832,622.73         | 794,284.05        | 106.58        | 107.25        | 106.78              |
| Contractor         | 1,851          | 639          | 72,104.68            | 27,008.14         | 33.44         | 36.30         | 34.17               |
| <b>Total</b>       | <b>18,710</b>  | <b>7,899</b> | <b>1,904,727.41</b>  | <b>821,292.19</b> | <b>98.43</b>  | <b>100.77</b> | <b>99.12</b>        |

Coverage: 100% of FTE's & Contractors

### Average Training Hours by Full-Time Employee (FTE) Region (GRI 404-1)

| Category     | Employee Count |              | Total Learning Hours |                   | Average Hours |               | Total Average Hours |
|--------------|----------------|--------------|----------------------|-------------------|---------------|---------------|---------------------|
|              | Male           | Female       | Male                 | Female            | Male          | Female        |                     |
| India        | 15,209         | 6,781        | 1,716,411.31         | 761,994.57        | 110.64        | 110.16        | 110.50              |
| USA          | 545            | 180          | 45,988.04            | 13,662.74         | 82.71         | 74.25         | 80.61               |
| ROW          | 1,104          | 299          | 70,223.38            | 18,626.73         | 62.37         | 61.07         | 62.09               |
| <b>Total</b> | <b>16,858</b>  | <b>7,261</b> | <b>1,832,622.73</b>  | <b>794,284.05</b> | <b>106.58</b> | <b>107.25</b> | <b>106.78</b>       |

Coverage: 100% of FTE's

### Average Training Hours by Full-Time Employee (FTE) Age (GRI 404-1)

| Category           | Employee Count |              | Total Learning Hours |                   | Average Hours |               | Total Average Hours |
|--------------------|----------------|--------------|----------------------|-------------------|---------------|---------------|---------------------|
|                    | Male           | Female       | Male                 | Female            | Male          | Female        |                     |
| Under 30 years old | 492            | 84           | 30,213.58            | 5,376.30          | 60.19         | 62.52         | 60.53               |
| 30- 50 years old   | 4,808          | 2,883        | 569,767.08           | 339,614.35        | 116.18        | 115.48        | 115.92              |
| Over 50 years old  | 11,558         | 4,293        | 1,232,642.07         | 449,293.40        | 104.56        | 102.60        | 104.03              |
| <b>Total</b>       | <b>16,858</b>  | <b>7,261</b> | <b>1,832,622.73</b>  | <b>794,284.05</b> | <b>106.58</b> | <b>107.25</b> | <b>106.78</b>       |

Coverage: 100% of FTE's

### Type of Training Full-Time Employee (FTE) – Employee (GRI 404-1)

| Track of Training | Employee Count |        | Employee Completion % |        |
|-------------------|----------------|--------|-----------------------|--------|
|                   | Male           | Female | Male                  | Female |
| Non-Technical     | 19,291         | 8,195  | 94.66%                | 94.96% |
| Soft Skills       | 9,547          | 4,832  | 46.84%                | 55.99% |
| Technical         | 12,589         | 5,412  | 61.77%                | 62.71% |

Coverage: 100% of FTE's

## Human Capital Return on Investment in INR

|                                                       | FY 2022-23     | FY 2023-24     | FY 2024-25      | FY 2025-26      |
|-------------------------------------------------------|----------------|----------------|-----------------|-----------------|
| Total revenue                                         | 83,505,920,000 | 98,215,870,000 | 119,387,170,000 | 147,484,490,000 |
| Total operating expenses                              | 71,507,020,000 | 85,020,010,000 | 102,545,630,000 | 124,286,380,000 |
| Total employee-related expenses (salaries + benefits) | 49,695,650,000 | 59,609,700,000 | 68,737,170,000  | 79,495,420,000  |
| <b>Resulting HC ROI (a - (b-c)) / C</b>               | 1.24           | 1.22           | 1.25            | 1.29            |

## Maternity and Paternity Leave (GRI 401-3)

| Particulars     | Count | Return to Work Rate | Retention Rate |
|-----------------|-------|---------------------|----------------|
| Maternity Leave | 177   | 159*                | 100%           |
| Paternity Leave | 917   | 917                 | 100%           |

\*Including 18 Female employees who are still on leave

## Maternity and Paternity Leave (GRI 401-3)

| Leave Type                                 | No of Days                                                                                                                   |
|--------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| Maternity leave                            | 182 days in case of 1 <sup>st</sup> and 2 <sup>nd</sup> child                                                                |
|                                            | 84 days in case of 3 <sup>rd</sup> child                                                                                     |
| Miscarriage leave                          | 6 weeks                                                                                                                      |
| Paternity leave                            | 5 days                                                                                                                       |
| Paid privileged leaves                     | Paid privileged leaves can be used for any reasons such as sick, dependent care, elderly care, personal time off and others. |
| Child adoption leave / Commissioning leave | 12 weeks of leave in case child's age is below 18 months                                                                     |
|                                            | 10 Days of leave in case child's age is below 18 months                                                                      |

Please note that all the above leave types are applicable to primary and non-primary care givers pertain to India geography (The majority of employees are in this region). For the rest of the countries, we adhere to their respective local laws regarding Parental leaves.

## Absenteeism Rate

| Absentees<br>Rate | UOM                          | FY<br>2022-23 | FY<br>2023-24 | FY<br>2024-25 | FY<br>2025-26 | Target<br>FY 2025-26 |
|-------------------|------------------------------|---------------|---------------|---------------|---------------|----------------------|
| %                 | % of total days<br>scheduled | 3.10%         | 1.98%         | 1.58%         | 1.30%         | 1.50%                |
| Data coverage     | % of employee                | 100%          | 100%          | 100%          | 100%          |                      |

## Governance

### Board Diversity Snapshot

|                                           |           |
|-------------------------------------------|-----------|
| <b>Total Board Members</b>                | <b>10</b> |
| Executive Directors                       | 3         |
| Non-Executive Independent Directors       | 7         |
| Non-Executive Independent Women Directors | 2         |
| Board Independence                        | 70%       |
| Board Gender Diversity                    | 20%       |
| Board Average Age (Years)                 | 64        |
| Average Tenure of Board (Years)           | 7.2       |

### Management Ownership

| Position                                                       | Name (s)                               | No of Shares held at the end of reporting period* | Values of Shares as per stock price on last trading day of FY 26 (INR) | Base Salary (INR) | Multiple of base salary |
|----------------------------------------------------------------|----------------------------------------|---------------------------------------------------|------------------------------------------------------------------------|-------------------|-------------------------|
| Chief Executive Officer                                        | Sandeep Kalra                          | 60,000                                            | 4,877.20                                                               | 103,630,000.00    | 2.82                    |
| Average across other executive committee members owning shares | Dr. Anand Deshpande<br>Vinit Teredesai | 45,791,080                                        | 4,877.20                                                               | 39,680,000.00     | 5,196.34                |

\*4,877.20 – closing market price as on March 31, 2026 on the Stock Exchange with highest traded volume i.e. NSE Limited

## CEO to Employee Pay Ratio

The Company tracks the ratio of median and mean employee compensation to the total annual compensation of the CEO. The information is publicly available through the Company's statutory disclosures and Annual Report.

### Category

|                                                                            |                              |                            |
|----------------------------------------------------------------------------|------------------------------|----------------------------|
| CEO Compensation                                                           | 224,320,000.00               |                            |
|                                                                            | Median Employee Compensation | Mean Employee Compensation |
| Employee Compensation                                                      | 1,676,000.00                 | 2,617,409.75               |
| Ratio between CEO Compensation and mean or median of employee compensation | 133.84                       | 85.70                      |

## Customer Satisfaction Measurement

| Satisfaction Measurement       | Unit                                         | FY 2022-23 | FY 2023-24 | FY 2024-25 | FY 2025-26 | Target FY 2025-26 |
|--------------------------------|----------------------------------------------|------------|------------|------------|------------|-------------------|
| Satisfaction measurement       | Satisfaction measurement methodology: (eNPS) | 88         | 85         | 59         | 72         | 69                |
| Data coverage: (response rate) | % of Customers                               | 100        | 100        | 81         | 87         | -                 |



## Lobbying and Trade Associations (GRI 2-28)

| S. No | Name of the trade and industry chambers / associations             | Reach of trade and industry chambers / associations (State / National / International) |
|-------|--------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| 1.    | National Association for Software and Services Companies (NASSCOM) | National                                                                               |
| 2.    | Confederation of Indian Industry (CII)                             | National                                                                               |
| 3.    | Mahratta Chamber of Commerce Industries and Agriculture (MCCIA)    | State                                                                                  |
| 4.    | Indo-German Chamber of Commerce (IGCC)                             | International                                                                          |
| 5.    | Software Exporters Association of Pune (SEAP)                      | State                                                                                  |
| 6.    | Hinjewadi Industries Association, Pune (HIA)                       | State                                                                                  |
| 7.    | The German Chambers of Commerce Abroad (AHK)                       | International                                                                          |
| 8.    | Indo-Australian Chamber of Commerce (IACC)                         | International                                                                          |

Persistent is a proud signatory to the United Nations Global Compact (UNGC) since 2022, reaffirming its commitment to responsible business practices and sustainable development

## Financial Risks of Climate Change (GRI 201-2)

### Risks driven by changes in regulation

|                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Brief description of the most significant risk and methods used to manage this risk       | <p>With adoption of new emerging technologies, the level of energy consumption may increase leading to increase in carbon emissions and thus impacting sustainability goals of the organisation.</p> <p><b>Mitigation plan</b></p> <ul style="list-style-type: none"> <li>○ Our Climate action goals: <ul style="list-style-type: none"> <li>- Maintain carbon neutrality across Scope 1 and Scope 2 emissions annually</li> <li>- To source 100% of electricity from renewable energy for all owned facilities by FY 2026</li> <li>- Reduce absolute GHG emissions of Scope 1 &amp; 2 by 54.6% and Scope 3 by 54.6% by FY 2034 from a FY 2024</li> </ul> </li> <li>○ Strategy to ensure carbon neutrality status by adopting innovation and regulatory changes to reduce emission and increase renewable energy consumption</li> <li>○ Persistent has committed to set near- and long-term company-wide emission reductions in line with science-based net-zero with the SBTi</li> <li>○ Decarbonisation Roadmap with strategies in line with SBTi guidelines enabling to achieve reduction in emissions</li> <li>○ All owned campuses are enabled with roof top solar generation and 2 windmills connected through open access</li> <li>○ Technology assessment including potential benefits and energy consumption implications</li> <li>○ Continuous improvement to monitor and evaluate the environmental performance of new technology, identify areas for improvement and implement corrective measures as a continuous process</li> <li>○ Green procurement policy enabling buyers to evaluate the suppliers based on emissions from purchase of goods and services</li> </ul> |
| Estimated financial implications of the risk before taking action                         | Risk Impact Score is “Medium”, thus financial implication is approx. INR 551.95 Mn.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Average estimated time frame (in number of years) for financial implications of this risk | 5 years                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Estimated costs of these actions                                                          | INR 89,990,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |

## Risks driven by change in physical climate parameters or other climate-change related developments

|                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Brief description of the most significant risk and methods used to manage this risk       | <p>Reducing ground water level, Rain cycle impacts leading to water crisis globally</p> <p><b>Mitigation plan</b></p> <ul style="list-style-type: none"> <li>Water resource analysis performed for all global location and classified accordingly into categories as per 'Aqueduct Water Risk Atlas'</li> <li>Vulnerability Identification and location level mitigation plans implemented to monitor water consumption</li> <li>Conservation and efficiency measures through operational control and continuous awareness sessions with employees to ensure efficiency in water consumption. All our owned facilities are equipped with Rainwater recharging facility enabling to recharge groundwater</li> <li>We consider groundwater sources of locations as the last resort</li> <li>We also conduct frequent awareness sessions on sustainable water management</li> <li>We are engaged with CSR activities like Integrated watershed development program, open well for drinking to create awareness and community development</li> </ul> <p><b>Opportunity:</b> Proactive ESG measures and CSR initiatives taken by Persistent strengthens its brand, thus making it attractive to organisations seeking an IT Services partner with a shared vision. Additionally, it also helps attract and retain younger talent</p> |
| Estimated financial implications of the risk before taking action                         | <p>Risk Impact Score is "Medium", thus financial implication is approx. INR 551.95 Mn.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Average estimated time frame (in number of years) for financial implications of this risk | <p>5 years</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Estimated costs of these actions                                                          | <p>INR 89,990,000</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

## Financial Opportunities Arising from Climate Change (GRI 201-2)

| Sr. No.            | Project Description                   | Estimate the current annual cost (INR) | Estimated time frame (Years) | Estimate the annual financial positive implications (kWh) |
|--------------------|---------------------------------------|----------------------------------------|------------------------------|-----------------------------------------------------------|
| 1.                 | Exhaust System with EC Fans Retrofit  | 3,854,666.00                           | 4.43                         | 67,253                                                    |
| 2.                 | HVAC Retrofit                         | 3,443,600.00                           | 253.41                       | 357,308                                                   |
| 3.                 | Chiller Plant Manager System Retrofit | 2,511,986.00                           | 27.10                        | 38,211                                                    |
| 4.                 | Energy saving AUH automation          | 1,223,760.00                           | 183.49                       | 258724                                                    |
| 5.                 | LED Retrofits in owned locations      | 831,675.00                             | 152.75                       | 2,153,701                                                 |
| <b>Grand Total</b> |                                       | <b>11,865,687.00</b>                   | <b>621.18</b>                | <b>2,875,197.00</b>                                       |

## Human Right Assessment (GRI 2-23; 2-24; 2-25; 412-1; 412-3)

**% of your plants and offices that were assessed (by entity or statutory authorities or third parties)**

|                                 |                                                                                                                                                                                                                                                                                                                                               |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Child labour                    | Our India operations have been assessed by Persistent Internal Audit Team and are also 100% ISO 14001:2015 and ISO 45001:2018 certified. At our overseas locations, we have implemented processes aligned with legal requirements and ensure compliance across our global operations.<br>Refer to <a href="#">ISO 45001:2018 Certificates</a> |
| Forced / Involuntary labour     |                                                                                                                                                                                                                                                                                                                                               |
| Sexual harassment               |                                                                                                                                                                                                                                                                                                                                               |
| Discrimination at the workplace |                                                                                                                                                                                                                                                                                                                                               |
| Wages                           |                                                                                                                                                                                                                                                                                                                                               |
| Others – Please specify         |                                                                                                                                                                                                                                                                                                                                               |

### Human Rights Assessment Coverage and Mitigation

| Assessment Category              | Basis of Reporting         | % of Category Assessed in the Last Three Years | % of Assessed Category Where Human Rights Risks Were Identified | % of Identified Risks for Which Mitigation Actions Were Implemented |
|----------------------------------|----------------------------|------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------------|
| Own Operations                   | Locations                  | 100%                                           | 0%                                                              | 0%                                                                  |
| Contractors and Tier 1 Suppliers | Number of Tier 1 Suppliers | 100%                                           | 0%                                                              | 0%                                                                  |
| Joint Ventures (>10% stake)      | Not Applicable             | Not Applicable                                 | Not Applicable                                                  | Not Applicable                                                      |

## Breach of Code of Conduct and Ethics (GRI 2-26; 205-3; 419-1)

| S. No | Reporting areas of breach            | Number of breaches FY 2025-26 |
|-------|--------------------------------------|-------------------------------|
| 1.    | Corruption and Bribery               | Zero                          |
| 2.    | Discrimination or Harassment         | Zero                          |
| 3.    | Sexual Harassment                    | 3                             |
| 4.    | Customer Privacy Data                | Zero                          |
| 5.    | Conflicts of Interest                | Zero                          |
| 6.    | Money laundering or Insider Trading* | 10                            |

\*There were 10 violations of the Code of Conduct formulated under the Prohibition on Insider Trading Regulations, 2015. The Company acted judiciously imposing penalties on the violators. The Company continues its efforts to create awareness regarding trading in Persistent shares for Designated Persons.

## Disclosure of Government Requests for Customer Information

| Key Indicator                                                  | FY 2025-26 |
|----------------------------------------------------------------|------------|
| Number of government / law enforcement requests received       | 0          |
| Percentage of requests resulting in full or partial disclosure | 0%         |

Persistent is a software development company. We operate based on customer mandates and agreements with customers. We do not use customer data for any other secondary purposes nor rent, sell, or provide personal data to third parties for purposes other than completing transactions/services.

## Annexure

### Environmental data calculation methodology

The conventions and computation methods used for calculating the emissions, freshwater consumption, and electricity consumption reported in Environmental section are described in this section.

#### GHG emissions

The Company's GHG accounting approach is designed to quantify emissions associated with its operations and value chain while supporting informed decision-making for climate action and emissions management. Emission sources are evaluated based on their relevance, materiality, and potential for reduction through operational efficiencies, technological interventions, or market-based mechanisms.

The inventory includes carbon dioxide (CO<sub>2</sub>), methane (CH<sub>4</sub>), nitrous oxide (N<sub>2</sub>O), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), and sulfur hexafluoride (SF<sub>6</sub>), and is structured around the significant emission categories described below.

GHG inventory comprises the following significant emission categories:

#### Scope 1

Calculation of Scope 1 (direct) GHG emissions is based on factors and equations considered from the Greenhouse Gas Protocol – A Corporate Accounting and Reporting Standard (Revised edition) published by World Business Council for Sustainable Development, net calorific values and fuel density information sourced from the Intergovernmental Panel on Climate Change's (IPCC 2006 guidelines for National Greenhouse Gas Inventories - Volume 2), the Global warming potential (GWP) values from IPCC Sixth Assessment Report, 2020 (AR6), DEFRA: Greenhouse gas reporting: conversion factors 2025.

##### Stationary combustion

Copilot said: The sources of emissions included under this category comprise diesel consumption in diesel generators and the use of fire extinguishers (CO<sub>2</sub>, ABC, and mechanical foam). The total monthly quantity of diesel consumed, and fire extinguisher usage is quantified at the location level and used for emissions calculation. Emissions are estimated using emission factors sourced from the DEFRA 2025 (UK Government) dataset. Electricity generated through onsite rooftop solar installations is derived from renewable energy sources and, accordingly, the associated emissions are considered to be zero.

##### Mobile fuel consumption – Diesel & Petrol

Fuel consumption from company-owned and fully leased vehicles is tracked on a monthly basis and used for GHG emissions quantification. The inventory includes both petrol and diesel consumed by these vehicles. Emissions are calculated using the relevant emission factors

published in the DEFRA (UK Government) 2025 dataset, which are applied to the recorded fuel consumption data to estimate the associated greenhouse gas emissions.

### **Refrigerant-related fugitive emissions from HVAC equipment**

As an IT services organisation, the Company operates facilities equipped with HVAC systems that utilise refrigerants such as R410A, R407C, and R134a. The use of R22 refrigerant has been completely phased out due to its ozone-depleting potential. Fugitive emissions are estimated based on the total quantity (kg) of refrigerants refilled during breakdown maintenance and preventive servicing of air-conditioning systems, as recorded in service reports. The annual consolidated consumption of each refrigerant type is used for GHG emissions quantification, with emissions calculated using the relevant emission factors published in the DEFRA (UK Government) 2025 dataset.

## **Scope 2**

This category includes emissions associated with purchased electricity consumed across the Company's operations. Electricity consumption is captured based on actual utility bills and metered data wherever available. The Company discloses both location-based and market-based Scope 2 emissions in accordance with the GHG Protocol Scope 2 Guidance and the updated India GHG Program requirements.

### **Location Based Scope 2 emissions**

Under the **location-based method**, emissions are calculated based on the average emissions intensity of the electricity grids from which energy is consumed, irrespective of the source of electricity procured. Accordingly, all electricity supplied through DISCOMs, including renewable electricity sourced through green tariffs, renewable energy products, or other renewable power arrangements, is included in the emissions calculation using the applicable regional grid emission factors. Emission calculations for operations in India use the latest emission factors published by the Central Electricity Authority (CEA 2025), while operations in the United States by the U.S. Environmental Protection Agency (EPA) and other international locations use the latest available emission factors published the International Energy Agency (IEA 2025), respectively.

### **Market-based Scope 2 emissions**

Under the **market-based method**, emissions reflect the Company's contractual procurement of renewable electricity. Renewable electricity supplied through DISCOMs and supported by eligible contractual instruments is considered to have zero associated emissions. The Company has matched its electricity consumption with renewable energy through the procurement and retirement of Renewable Energy Certificates (RECs) and International Renewable Energy Certificates (I-RECs), enabling 100% renewable electricity coverage under the market-based accounting approach. As a result, renewable electricity consumption is reported as zero emissions under the market-based method in accordance with the applicable accounting guidance.



## Scope 3

### Category 1: Purchased goods and services

(Relevant and reported)

This category includes indirect emissions associated with the extraction, production, and transportation of goods and services purchased or acquired by the Company during the reporting year, excluding items reported under other Scope 3 categories. The calculation is based on operating expenditure (OPEX) incurred for eligible goods and services identified from the Company's financial records and chart of accounts. Expenses such as employee-related costs, consultant expenses, unpaid vendors, credit notes, and capital asset purchases are excluded from the assessment. Vendor-level spend data is consolidated from the financial system following completion of the annual financial audit and converted into a common reporting currency for analysis.

Emissions are quantified using a hybrid supplier-specific approach. For suppliers that publicly disclose greenhouse gas emissions data, supplier-specific emission intensities are obtained from publicly available sustainability datasets and calculated based on reported Scope 1 and Scope 2 emissions per unit of revenue. Supplier emissions attributable to the Company are then calculated by applying the supplier-specific emission intensity to the Company's spend with the respective supplier. Where supplier-specific emissions data is unavailable, an apportioned emission intensity derived from suppliers with available disclosures is applied to the remaining spend categories. This methodology enables a more representative estimation of emissions associated with purchased goods and services while reflecting the emissions performance of key suppliers within the value chain.

### Category 2: Capital goods

(Relevant and reported)

This category includes indirect emissions associated with the extraction, production, and transportation of capital goods purchased or acquired by the Company during the reporting year. Capital goods primarily comprise long-term assets procured for business operations and are identified from the Company's audited financial records based on relevant capital expenditure classifications. Vendor-level spend data is consolidated following completion of the annual financial audit and converted into a common reporting currency for emissions quantification.

Emissions are calculated using a hybrid supplier-specific methodology. For suppliers with publicly available greenhouse gas emissions disclosures, supplier emission intensities are derived from reported Scope 1 and Scope 2 emissions relative to supplier revenue. The emissions attributable to the Company are estimated by applying the supplier-specific emission intensity to the Company's expenditure with the respective supplier. For suppliers where emissions data is not publicly available, an apportioned emissions intensity derived from suppliers with available disclosures is applied based on spend. This approach enables the

estimation of emissions associated with capital goods while improving the representativeness of emissions calculations through the use of supplier-specific emissions data wherever available.

### **Category 3: Fuel and electricity related emission (not included in scope 1 or 2)**

(Relevant and reported)

This category includes indirect emissions associated with the extraction, production, processing, and transportation of fuels and energy purchased or consumed by the Company that are not already included within Scope 1 or Scope 2 emissions. The category covers upstream emissions related to diesel and petrol consumed in company-operated vehicles and generators, as well as emissions associated with purchased electricity, including well-to-tank (WTT) emissions and transmission and distribution (T&D) losses

Emissions under this category are calculated using the same activity data used for Scope 1 and Scope 2 reporting, including fuel consumption and electricity usage across the Company's operations. Relevant upstream and downstream emission factors are applied to quantify emissions associated with fuel production, transportation, electricity generation, and grid transmission losses. Emission factors are sourced from the DEFRA (UK Government) 2025 dataset for well-to-tank emissions and other upstream energy-related emissions, while country-specific transmission and distribution loss factors are applied for purchased electricity. This approach ensures that the full lifecycle impacts of fuel and energy consumption, beyond direct operational emissions, are reflected in the Company's GHG inventory.

### **Category 4: Upstream transportation and distribution**

(Relevant and reported)

This category includes indirect emissions associated with the transportation and distribution of goods and services purchased by the Company from Tier 1 suppliers to its operations, where the transportation assets are not owned or controlled by the Company. The assessment primarily covers logistics-related services such as freight, courier, postage, and relocation services incurred during the reporting year. Relevant expenditure is identified from audited financial records and consolidated based on applicable transportation and distribution expense categories.

Emissions are estimated using a hybrid supplier-specific methodology. Where publicly reported supplier emissions data is available, supplier-specific emission intensities are obtained from recognised sustainability databases and applied to the Company's spend with the respective supplier. For suppliers without publicly available emissions disclosures, an apportioned emissions intensity derived from suppliers with available data is applied based on expenditure. This spend-based approach provides a reasonable estimate of emissions associated with upstream transportation and distribution activities while leveraging supplier-specific environmental performance data wherever available.

## **Category 5: Waste generated in operations**

(Relevant and reported)

This category includes indirect emissions associated with the treatment and disposal of waste generated from the Company's operations in facilities that are not owned or controlled by the Company. Waste generated at operational locations is tracked and classified into multiple waste streams, including hazardous waste, non-hazardous waste, and e-waste. The quantity of waste generated is recorded by waste type and disposal method, and emissions are calculated based on the corresponding treatment pathways, such as recycling, composting, incineration, or other approved disposal methods. Emission calculations are performed using the relevant emission factors published in the DEFRA (UK Government) 2025 dataset.

For locations where primary waste data is available, actual waste quantities are used for emissions quantification. For geographies where direct waste data is not available, waste generation is estimated using waste intensity factors derived from in-scope operations and normalised based on employee headcount. Waste intensity is calculated for each waste category and applied to country-level headcount data to estimate waste generation across global operations. This methodology supports consistent and comparable reporting of waste-related emissions across all operational geographies while maintaining alignment with the Company's waste management and environmental reporting framework.

## **Category 6: Business Travel**

(Relevant and reported)

This category includes indirect emissions associated with employee travel undertaken for business purposes using transportation services that are not owned or operated by the Company. The assessment covers air travel, rail travel, road transportation, rental vehicles, and hotel stays incurred as part of business-related activities. Business travel data is obtained through centralised travel management systems and approved travel service providers, ensuring consistent capture of travel activity across the Company's operations.

Greenhouse gas emissions from air travel are quantified using supplier-provided emissions data generated through the travel management provider's calculation methodology. The emissions are based on actual travel records and incorporate factors such as flight route, travel distance, haul type, seat class, and other journey-specific parameters. For ground transportation and other business travel modes, emissions are calculated using actual distance travelled or fuel consumption data, as applicable, and the relevant emission factors published in the DEFRA (UK Government) 2025 dataset and other recognised sources. This approach enables the Company to estimate emissions associated with business travel using activity-based data while improving accuracy through the use of supplier-calculated and trip-specific emissions information wherever available

## **Category 7: Employee Commuting**

(Relevant and reported)

This category includes indirect emissions associated with employee commuting between their residences and workplaces using transportation services that are not owned or operated by the Company. The assessment currently covers company-provided employee transportation services in India and includes travel by buses, cars, electric vehicles, and tempo travellers / minibuses. Commuting through personal vehicles, public transportation, walking, cycling, and teleworking is excluded from the reporting boundary. The category is reported for locations where employee transportation services are organised by the Company.

Employee commuting emissions are calculated using actual distance travelled data provided by approved transportation service providers. Vehicle-specific travel activity is mapped to the relevant transportation categories and associated greenhouse gas emission factors from the DEFRA (UK Government) 2025 dataset. For buses, passenger-kilometres are calculated based on the seating capacity of the vehicle and the distance travelled. Emissions from other vehicle types are estimated using the corresponding distance-based emission factors. This activity-based approach enables the Company to quantify emissions arising from employee commuting services using actual transportation data and recognised emissions factors, thereby improving the completeness and accuracy of Scope 3 reporting.

## **Category 8: Upstream Leased Assets**

(Not Relevant)

This category covers emissions associated with the operation of leased assets that are not included within the Company's Scope 1 and Scope 2 inventory. Based on the operational control approach adopted for greenhouse gas accounting, facilities and assets over which the Company has operational control are reported under Scope 1 and Scope 2, while leased assets outside the Company's operational control are evaluated for inclusion under Scope 3. The Company has assessed its leased asset portfolio and reporting boundaries in accordance with the GHG Protocol.

For the reporting period, emissions related to upstream leased assets have not been separately disclosed, as the energy consumption and operational emissions associated with facilities under the Company's operational control are already accounted for within Scope 1 and Scope 2 emissions. Accordingly, no additional material emissions have been identified for separate reporting under Scope 3 Category 8. The category is reviewed periodically as part of the annual assessment of organisational and operational boundaries to ensure continued alignment with applicable reporting requirements and business operations.

### Category 9: Downstream Transportation and Distribution

(Not Relevant)

This category includes emissions associated with the transportation, distribution, storage, and handling of products sold by an organisation between its operations and the end customer, where these activities are not owned or controlled by the reporting entity. Based on an assessment of the Company's business model and operational activities, this category has been determined to be not relevant. The Company primarily provides information technology services, software development, digital engineering, consulting, and related technology solutions, and does not manufacture, distribute, or sell physical products requiring downstream transportation and distribution activities. Consequently, no material greenhouse gas emissions have been identified under this category for the reporting period. The category is reviewed periodically to ensure continued alignment with the Company's business operations and GHG reporting boundaries.

### Category 10: Processing of Sold Products

(Not Relevant)

This category includes emissions arising from the processing of intermediate products sold by a company that require further manufacturing or transformation by downstream entities before reaching the end user. Based on an assessment of the Company's business activities and reporting boundaries, this category has been determined to be **not relevant**. The Company primarily provides information technology services, software engineering, consulting, and digital solutions, and does not manufacture or sell intermediate physical products that require downstream processing by third parties. Consequently, no material greenhouse gas emissions have been identified under this category for the reporting period. The applicability of this category is reviewed periodically as part of the Company's annual greenhouse gas inventory boundary assessment.

### Category 11: Use of Sold Products

(Not Relevant)

This category includes emissions generated during the use phase of products and services sold by an organisation. Based on an assessment of the Company's business model, operational boundaries, and the nature of its offerings, this category has been determined to be **not relevant**. The Company primarily provides information technology services, software engineering, digital transformation, and consulting solutions, and does not manufacture or sell products that result in direct energy consumption or greenhouse gas emissions during their use by customers. Accordingly, no material emissions have been identified for reporting under Scope 3 Category 11 for the reporting period. The relevance of this category is reviewed periodically as part of the annual greenhouse gas inventory boundary assessment.

## Category 12: End-of-Life Treatment of Sold Products

(Not Relevant)

This category includes emissions associated with the waste treatment and disposal of products sold by an organisation at the end of their useful life. Based on an assessment of the Company's business activities and operational boundaries, this category has been determined to be **not relevant**. The Company primarily provides information technology services, software development, consulting, and digital transformation solutions, and does not manufacture or sell physical products that require end-of-life collection, treatment, recycling, or disposal by customers. Consequently, no material greenhouse gas emissions have been identified for reporting under Scope 3 Category 12 during the reporting period. The applicability of this category is reviewed periodically as part of the Company's annual greenhouse gas inventory boundary assessment to ensure continued alignment with the GHG Protocol and the Company's evolving business operations.

## Category 13: Downstream Leased Assets

(Not Relevant)

This category includes emissions associated with the operation of assets owned by the Company and leased to external parties during the reporting year, where such emissions are not already accounted for under Scope 1 or Scope 2. Based on an assessment of the Company's business activities and reporting boundaries, this category has been determined to be **not relevant**. The Company does not operate a business model involving the leasing of owned assets to third parties as a lessor and, therefore, does not have material downstream leased assets that would give rise to reportable greenhouse gas emissions under this category. Consequently, no emissions are reported under Scope 3 Category 13 for the reporting period. The applicability of this category is reviewed periodically as part of the annual greenhouse gas inventory boundary assessment.

## Category 14: Franchises

(Not Relevant)

This category includes emissions associated with the operation of franchise businesses that are not included within the Company's Scope 1 and Scope 2 inventory and are reported by the franchisor. Based on an assessment of the Company's business model and operational activities, this category has been determined to be **not relevant**. The Company operates as an information technology and digital solutions provider and does not conduct business through franchise arrangements. Accordingly, no greenhouse gas emissions have been identified for reporting under Scope 3 Category 14 during the reporting period. The applicability of this category is reviewed periodically as part of the Company's greenhouse gas inventory boundary assessment to ensure continued alignment with the GHG Protocol and the Company's operational structure.

### Category 15: Investments

(Not Relevant)

This category includes emissions associated with the operation of investments, including equity investments, debt investments, project finance, and other investment activities that are not included within the Company's Scope 1 and Scope 2 inventory. Based on an assessment of the Company's business activities, organisational structure, and reporting boundaries, this category has been determined to be **not relevant**. The Company does not hold investment properties or other investment activities that give rise to material greenhouse gas emissions requiring reporting under Scope 3 Category 15. Owned and occupied facilities are accounted for within the Company's operational boundary and are therefore reported under Scope 1 and Scope 2, as applicable. Consequently, no emissions are reported under this category for the reporting period. The applicability of this category is reviewed periodically as part of the annual greenhouse gas inventory boundary assessment.

## Energy and Emissions Reduction

The Company continuously implements energy efficiency and operational improvement initiatives across its facilities to reduce energy consumption and associated greenhouse gas emissions. Energy savings achieved through projects such as HVAC optimisation, lighting upgrades, automation controls, equipment modernisations, renewable energy integration, and operational efficiency improvements are quantified using actual metered data, engineering calculations, or project-specific performance assessments. Energy reductions are determined by comparing the baseline energy consumption with the post-implementation energy consumption over the applicable operating period.

The estimated energy savings are converted into avoided greenhouse gas emissions using the relevant location-specific emission factors applicable to the reporting period. For locations in India, emissions reductions are calculated using the latest Central Electricity Authority (CEA) grid emission factors, while emissions reductions at international locations are calculated using the applicable regional emission factors. The resulting reduction in carbon dioxide equivalent (CO<sub>2</sub>e) emissions represents the avoided emissions attributable to the energy efficiency and renewable energy initiatives implemented during the reporting year.

## Water

Freshwater consumption is quantified using actual meter readings, utility bills, and facility-level records wherever available. For locations where primary consumption data is unavailable, water consumption is estimated using occupancy-based intensity factors and applicable consumption norms. The reporting boundary includes water procured from municipal sources, tanker supply, and other third-party providers. Wastewater discharge is calculated using actual monitoring data where available, or estimated based on freshwater consumption and facility-specific operational characteristics, including the presence of onsite sewage treatment facilities.

## Waste

Waste generated across the Company's operations is segregated at source in accordance with established waste management practices and categorised into relevant waste streams, including hazardous waste, non-hazardous waste, and e-waste. The quantity of waste generated and disposed is tracked through defined monitoring processes and supported by verifiable records such as weighment slips, waste manifests, disposal certificates, recycler acknowledgements, and other relevant documentation maintained by authorised waste management vendors and facility management teams. Waste quantities are recorded by waste type and disposal method and are used for environmental performance monitoring and emissions quantification.



## **Energy, Water and GHG Emissions Intensity Metrics**

Energy, water, and greenhouse gas (GHG) emission intensity metrics are calculated to monitor resource efficiency and environmental performance across the Company's operations. Intensity values are derived by dividing the total annual consumption of energy or water, or total GHG emissions, by the applicable reporting denominator, such as average employee headcount, occupied floor area, or revenue, depending on the reporting requirement. The underlying consumption and emissions data are based on actual measurements, invoices, utility records, and approved estimation methodologies where primary data is unavailable. Intensity metrics are reviewed periodically to assess performance trends, support internal benchmarking, and evaluate the effectiveness of sustainability and resource efficiency initiatives.

### **Revenue-Based Intensity**

Revenue-based intensity metrics are calculated annually by dividing the Company's total energy consumption, water consumption, or greenhouse gas (GHG) emissions by the total annual revenue for the respective reporting period. These metrics provide an indication of resource consumption and emissions relative to business growth and financial performance and are used to monitor improvements in operational efficiency over time. While revenue-based intensity indicators are disclosed to support performance benchmarking and trend analysis, the Company's climate and sustainability initiatives are primarily focused on achieving absolute reductions in energy consumption, resource use, and greenhouse gas emissions.

## About Persistent

Persistent Systems (BSE: 533179 and NSE: PERSISTENT) is a global services and solutions company delivering AI-led, platform-driven Digital Engineering and Enterprise Modernisation to businesses across industries. With over 27,500 employees located in 21 countries, the Company is committed to innovation and client success. Persistent offers a comprehensive suite of services, including software engineering, product development, data and analytics, CX transformation, cloud computing, and intelligent automation. The Company is part of the MSCI India Index and is included in key indices of the National Stock Exchange of India, including the Nifty Midcap 50, Nifty IT, and Nifty MidCap Liquid 15, as well as several on the BSE such as the S&P BSE 100 and S&P BSE SENSEX Next 50. Persistent is also a constituent of the Dow Jones Best-in-Class World Index. The Company has achieved carbon neutrality, reinforcing its commitment to sustainability and responsible business practices. Persistent has also been named one of America's Greatest Workplaces for Inclusion & Diversity 2025 by Newsweek and Plant A Insights Group. As a participant of the United Nations Global Compact, the Company is committed to aligning strategies and operations with universal principles on human rights, labor, environment, and anti-corruption, as well as take actions that advance societal goals. With 468% growth in brand value since 2020, Persistent is the fastest-growing IT services brand in 'Brand Finance India 100' 2025 Report.

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